PANGGILAN RAPAT UMUM PEMEGANG SAHAM LUAR BIASA PT INDOCEMENT TUNGGAL PRAKARSA Tbk.	INVITATION EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS PT INDOCEMENT TUNGGAL PRAKARSA Tbk.
Direksi **PT Indocement Tunggal Prakarsa Tbk.** (**"Perseroan"**) dengan ini mengundang Pemegang Saham Perseroan untuk menghadiri Rapat Umum Pemegang Saham Luar Biasa (**"Rapat"**) yang akan diselenggarakan pada:	The Board of Directors of **PT Indocement Tunggal Prakarsa Tbk.** (the **"Company"**) hereby invite the Shareholders of the Company to attend the Extraordinary General Meeting of Shareholders (the **"Meeting"**) which will be held on:
Hari, tanggal : **Kamis, 3 Desember 2026** Waktu : **Pukul 09.30 WIB** Tempat : **Ruang Melati, Gedung Wisma Indocement, Lantai Dasar, Jalan Jenderal Sudirman Kav. 70-71, Jakarta 12910**	Day, Date : **Thursday, 3 December 2026** Time : **09:30 AM Western Indonesian Time** Venue : **Melati Room, Wisma Indocement Building, Ground Floor, Jenderal Sudirman Street Lot 70-71, Jakarta 12910**
Mata acara Rapat: - Perubahan susunan Pengurus Perseroan.	**Agenda of the Meeting:** - Changes of the member of the Management of the Company.
Penjelasan mata acara Rapat:	**Explanation for each agenda of the Meeting:**
Dasar Hukum: Pasal 13 Anggaran Dasar Perseroan tentang Direksi dan Pasal 16 Anggaran Dasar Perseroan tentang Dewan Komisaris.	**Legal Basis:** Article 13 of the Company's Articles of Association concerning Board of Directors and Article 16 of the Company's Articles of Association concerning Board of Commissioners.
Penjelasan: Sehubungan dengan pengunduran diri Bapak Christian Kartawijaya sebagai Direktur Utama Perseroan dan Bapak Juan Francisco Defalque sebagai Komisaris Perseroan, sebagaimana telah diumumkan dalam Keterbukaan Informasi Perseroan tanggal 19 Oktober 2026, dan adanya usulan perubahan susunan Direksi dan Dewan Komisaris yang diajukan oleh Pemegang Saham Perseroan. Adapun data/materi mengenai riwayat hidup dari calon/kandidat anggota Pengurus Perseroan dapat dilihat dalam laman situs web Perseroan di https://www.indocement.co.id/id.	**Explanation:** Regarding to the resignation of Mr. Christian Kartawijaya as President Director of the Company and Mr. Juan Francisco Defalque as Commissioner of the Company, as announced in the Company's Information Disclosure dated 19 October 2026, and the proposal to change the member of the Board of Directors and the Board of Commissioners of the Company submitted by the Company's Shareholders. The data/material regarding the curriculum vitae of the candidates for the member of the Company's management can be viewed on the Company's Website at www.indocement.co.id/en.

Catatan perihal Rapat:	**Notes for the Meeting:**
1. Perseroan tidak mengirimkan undangan khusus kepada para Pemegang Saham, karena Panggilan ini berlaku sebagai undangan resmi. Panggilan ini dapat dilihat di laman situs PT Bursa Efek Indonesia, laman situs PT Kustodian Sentral Efek Indonesia dan laman situs web Perseroan www.indocement.co.id/id.	1. The Company does not send special invitations to the Shareholders, because this Invitation is valid as an official invitation. This Invitation can be seen on the Indonesia Stock Exchange's website, the Indonesian Central Securities Depository's website, and Company's website at www.indocement.co.id/en.
2. Pemegang Saham yang berhak hadir atau diwakili dalam Rapat adalah Pemegang Saham yang namanya tercatat dalam Daftar Pemegang Saham Perseroan pada **Selasa, 10 November 2026** sampai dengan pukul 16.00 WIB.	2. Shareholders who are entitled to attend or be represented in the Meeting are those whose names are registered in the Company's Register of Shareholders on **Tuesday, 10 November 2026** until 4:00 PM Western Indonesian Time.
3. Keikutsertaan Pemegang Saham dalam Rapat dilakukan dengan mekanisme berikut: a. hadir secara fisik; atau b. hadir secara elektronik melalui fasilitas *Electronic General Meeting System* yang disediakan PT Kustodian Sentral Efek Indonesia (**"eASY.KSEI"**).	3. The participation of Shareholders in the Meeting is carried out by the following mechanism: a. present physically; or b. attend electronically through the Electronic General Meeting System facility provided by PT Kustodian Sentral Efek Indonesia (**"eASY.KSEI"**).
4. Perseroan menghimbau kepada Pemegang Saham untuk memberikan kuasa secara elektronik (**"e-Proxy"**) melalui fasilitas eASY.KSEI. Fasilitas e-Proxy ini tersedia bagi Pemegang Saham yang berhak hadir dalam Rapat sejak tanggal pemanggilan Rapat sampai sehari sebelum hari penyelenggaraan Rapat, yaitu **Rabu, 2 Desember 2026 pukul 12.00 WIB**.	4. The Company suggests the Shareholders to provide electronic power of attorney (**"e-Proxy"**) through eASY.KSEI. This e-Proxy facility is available to Shareholders who are entitled to attend the Meeting from the date of Meeting's Invitation until one day before the Meeting, which is **Wednesday, 2 December 2026 at 12:00 PM Western Indonesian Time**.
5. Tata tertib rapat dapat diunduh di https://www.indocement.co.id/id/investor/general-meeting-of-shareholders/rups-tahun-berjalan	5. The Meeting Rules can be downloaded from https://www.indocement.co.id/en/investor/general-meeting-of-shareholders/current-year
6. Perseroan telah menyiapkan 2 (dua) cara pemberian kuasa yaitu: a. Surat Kuasa Konvensional yang dapat diunduh melalui laman situs web Perseroan: https://www.indocement.co.id/id/investor/general-meeting-of-shareholders/rups-tahun-berjalan Surat Kuasa Konvensional mohon dilengkapi sesuai petunjuk yang ada kemudian dapat diemail ke corpsec@indocement.co.id. Asli Surat Kuasa berikut kelengkapan dokumen dikirim ke Perseroan	6. The Company prepare 2 (two) ways to grant power of attorney, as follows: a. Conventional proxy which can be downloaded through the Company's website: https://www.indocement.co.id/en/investor/general-meeting-of-shareholders/current-year Please complete the conventional proxy as required and email the proxy to corpsec@indocement.co.id. Original of the proxy and the documents should be submitted to the Company at

selambat-lambatnya pada **Kamis, 26 November 2026**, ditujukan kepada: **Dani Handajani** ***Corporate Secretary*** Gedung Wisma Indocement Lantai 13, Jl. Jenderal Sudirman Kav. 70–71 Jakarta 12910, Indonesia Telepon: +62-21-8754343 ext. 3808 Pencabutan atau perubahan kuasa dapat dilakukan dengan pemberitahuan secara tertulis kepada Perseroan selambat-lambatnya pada **Senin, 30 November 2026**.	the latest on **Thursday, 26 November 2026**, addressed to: **Dani Handajani** **Corporate Secretary** Wisma Indocement Building 13th Floor, Jenderal Sudirman Street Lot 70-71 Jakarta 12910, Indonesia Phone: +62-21-8754343 ext. 3808 Revocation or change of power of attorney can be done with written notice to the Company at the latest on **Monday, 30 November 2026**.
b. Melalui e-Proxy yang dapat diakses secara elektronik di platform eASY.KSEI melalui https://akses.ksei.co.id. Penyampaian e-Proxy melalui eASY.KSEI dapat dilakukan selambat-lambatnya **Rabu, 2 Desember 2026 pukul 12.00 WIB**. Pencabutan atau perubahan kuasa termasuk pilihan suara melalui e-Proxy dapat dilakukan selambat-lambatnya pada **Rabu, 2 Desember 2026**.	b. Through e-Proxy which can be accessed electronically on the eASY.KSEI platform via https://akses.ksei.co.id. Submission of the e-Proxy through eASY.KSEI at the latest on **Wednesday, 2 December 2026 at 12:00 PM Western Indonesian Time**. Revocation or change of power, including voting options through e-Proxy can be done no later than **Wednesday, 2 December 2026**.
7. Pemegang Saham atau kuasanya yang akan menghadiri Rapat diminta untuk memperlihatkan asli dan menyerahkan fotokopi KTP atau tanda pengenal lain yang masih berlaku kepada petugas registrasi. Bagi Pemegang Saham yang berbentuk Badan Hukum, agar menyertakan dokumen-dokumen sebagai berikut: a. Fotokopi anggaran dasar terakhir berikut bukti persetujuan/penerimaan pemberitahuan perubahan anggaran dasar dari Kementerian Hukum Republik Indonesia atas perubahan anggaran dasar terakhir. b. Fotokopi akta pengangkatan anggota Direksi dan Dewan Komisaris atau pengurus terakhir berikut bukti penerimaan pemberitahuan perubahan data dari Kementerian Hukum Republik Indonesia. c. Fotokopi KTP dari Pemberi dan Penerima Kuasa (bilamana dikuasakan).	7. Shareholders or proxies who will attend the Meeting are requested to show the original of identity card (KTP) and provide a copy of KTP or other identity that is still valid to registration officer. For legal entity Shareholder, please submit the following documents: a. A photocopy of the latest Articles of Association including evidence of the approval from/report to the Ministry of Law of the Republic of Indonesia of such latest Articles of Association. b. A photocopy of the latest deed of changes on the composition of the Board of Commissioners and the Board of Directors including evidence of the report to the Ministry of Law of the Republic of Indonesia of such changes. c. A photocopy of the Authorizer's and the Proxy's Identification Card (if authorized through the Power of Attorney).
8. Surat Kuasa yang ditandatangani di luar negeri wajib dilegalisasi oleh notaris	8. Proxy Form which signed overseas must be legalized by the notary public and by local

setempat hingga ke kedutaan besar Republik Indonesia setempat dengan mengikuti ketentuan hukum yang berlaku, atau wajib dilakukan *Apostille* bagi negara yang telah berlaku ketentuan *Apostille*.	Indonesian Embassy in accordance with the applicable legal provisions or Apostille must be carried out for countries that have applied the Apostille provisions.
9. Bahan Rapat dapat diperoleh/diunduh di laman situs Perseroan: https://www.indocement.co.id/id/investor/general-meeting-of-shareholders/rups-tahun-berjalan sejak tanggal panggilan ini sampai dengan Rapat diselenggarakan.	9. Meeting materials can be downloaded from the Company's website: https://www.indocement.co.id/en/investor/general-meeting-of-shareholders/current-year, since the date of this invitation until the Meeting is held.
10. Untuk memperlancar pengaturan dan tertibnya Rapat, **registrasi Pemegang Saham akan dilakukan mulai pukul 08.00 WIB dan ditutup pukul 09.00 WIB**.	10. To ensure the orderliness of the Meeting, **registration will be started at 08:00 AM Western Indonesian Time and will be closed at 09:00 AM Western Indonesian Time.**
Apabila terdapat perubahan dan/atau penambahan informasi terkait tata cara pelaksanaan Rapat dapat diunduh di laman situs Perseroan www.indocement.co.id/id.	If there are changes and/or additions to the information related to the procedures for the implementation of the Meeting, it can be downloaded on the Company's website www.indocement.co.id/en.
Jakarta, 11 November 2026 **PT INDOCEMENT TUNGGAL PRAKARSA Tbk.**	
Direksi	**The Board of Directors**